UC DAVIS IS LEADING INNOVATION

2011–2012 PROGRESS REPORT
Timothy Fenton, a senior majoring in cell biology, was on the 2011 UC Davis student team that took the Best Foundational Advancement Award at the iGEM 2011 World Championship Jamboree. The award is given to the team that develops the best enabling technology to revolutionize synthetic biology. Here, Fenton examines a replica plate of genetically engineered E. coli in the Facciotti Lab in the Genome and Biomedical Sciences Facility on campus.
IN TODAY’S SOCIETY, the need for strong public research institutions, especially leaders in global issues like UC Davis, has never been greater. Yet state funding continues its precipitous decline, shifting the financial responsibility to the university and its students and their families. It is being left to us to ensure that we maintain our public character and respond to our public mission of teaching, research and service to benefit our state.

Even in the face of these fiscal pressures, UC Davis is proving once again that we are an innovative force for our state and world.

While advocating for additional state and federal investment, the UC Davis community is taking control of its own destiny by developing new funding strategies and adopting new budget models that will move the campus forward in the coming years. We will ensure that we can recruit and support the best students and professors, and provide the best resources for educating new leaders and fostering research innovation that is critical to advance our society.

For example, UC Davis is considering plans to expand and develop the campus in a thoughtful and strategic way by increasing our undergraduate population and tenure-track faculty. Additionally, the campus is working to create Innovation Hubs, which will better enable the transfer of our campus’s groundbreaking research from the lab to the marketplace and further strengthen our position as an economic powerhouse for the state. The university also has raised more than $780 million thanks to our more than 88,000 donors, through our first comprehensive fundraising campaign—the $1 billion Campaign for UC Davis.

As you’ll see in this report, UC Davis is addressing its challenges while increasing its excellence in scholarship, research, interdisciplinary collaboration and public service. It is because of our outstanding student body, inspiring faculty, committed staff, accomplished alumni and steadfast supporters that I know that no matter what challenges may come our way, UC Davis is and will continue to be a leader of innovation for the world.

Chancellor Linda P.B. Katehi
GLOBAL COLLABORATION

Joanna Normoyle, a graduate student in international agricultural development, learned harvesting processes from a plantation worker at the Tea Research Institute in Sri Lanka. Normoyle participated in a learning partnership between UC Davis and the University of Peradeniya combining theory and practice in agriculture, energy technologies and efficiency, business management and public health.
UC DAVIS IS  **MAKING AN IMPACT**

THE UNIVERSITY IMPROVES SOCIETY AND ADVANCES THE QUALITY OF LIFE FOR ALL.

**SINCE ITS FOUNDING** more than a century ago, UC Davis has been fulfilling its land-grant mission of teaching and research to improve the region, state and world. Every day, the university partners with government, donors, communities and others to gain crucial insights and drive transformative change.

In 2011, UC Davis’ impact resounded globally. For example, the campus partnered in a new $40 million initiative to improve the productivity of African crops. The African Plant Breeding Academy, being developed in Ghana and Kenya by UC Davis researchers, will train African scientists to incorporate the latest technologies for breeding new varieties of important crops using DNA sequence data generated by the project.

On a national level, UC Davis received support for a variety of programs. For instance, it received $4 million from the U.S. Department of Health and Human Services to establish a Center for Poverty Research. The center will promote research and education on poverty with a focus on labor markets, health and education programs, multi-generational poverty and immigration.

UC Davis leadership in California was acknowledged through such grants as a $2.3 million award to the Tahoe Environmental Research Center to use 3-dimensional visualization technology to increase understanding and stewardship of freshwater lake ecosystems.

**MORE RECENT IMPACTS**

**UC DAVIS RESEARCHERS** contributed to two breakthroughs in disease management. UC Davis and Australian researchers found that dengue-fever carrying mosquitoes could be controlled with a parasitic bacterium. Researchers from UC Davis and elsewhere also developed two genetically engineered vaccines to combat Rift Valley fever, which is devastating to livestock and a danger to people in Africa and the Middle East.

**A NEW INTERNATIONAL** collaboration being led by UC Davis trains graduate students in Egypt, Lebanon, and Palestine to write research proposals and design rigorous research that can advance knowledge and inform public policy. Examples of possible research topics range from election fairness, to political corruption, to economic theories, to family and gender, to environmental impacts, and to literature. Each student will have a mentor assigned for a full year.

**UC DAVIS CONTINUES** its commitment to foster new generations of prepared college students and citizens, providing mentoring and training for current teachers in the science, technology, engineering and math (STEM) disciplines. UC Davis is also recognized for leading the California History–Social Science Project, a successful statewide K-12 teacher development program, and provides a range of innovative programs for educators through its School of Education.

**UC DAVIS RECENTLY** launched the Global HealthShare Initiative, which brings a new philosophy to solving critical health issues and pulls together representatives from universities, government labs, nongovernment organizations and private companies around the world. The GHSI aims to combine university discoveries, philanthropy, social entrepreneurs, investors and private companies to create profitable, affordable healthcare products in a socially responsible and culturally relevant way.
Jess Curtis, who has an M.F.A. in choreography from UC Davis and is currently pursuing a Ph.D. in performance studies here, won the prestigious Alpert Award in 2011 for his work as a choreographer, director and performer. Only five Alpert Awards are given annually, each with a prize of $75,000, to engaged, independent artists. Curtis is seen here performing his work Jess Meets Angus.
UC DAVIS IS EDUCATING INNOVATORS

THE UNIVERSITY CONTINUES TO BUILD ITS EDUCATIONAL OFFERINGS TO ENSURE THAT STUDENTS CAN SUCCESSFULLY TEST NEW IDEAS AND BRING THEM INTO THE WORLD.

UC DAVIS IS COMMITTED to providing its students with an education that prepares them to become productive citizens, to develop new technologies and approaches, and to harness the economic, sociological and cultural shifts of the future. Recently, UC Davis has added new programs and opportunities to ensure that its students stay at the forefront of their disciplines.

Students are integral to the new Interdisciplinary Frontiers Program, which is an initiative designed to promote large-scale interdisciplinary research at UC Davis. New proposals are judged in part on the commitment to and integration of students—both undergraduate and graduate—into the design and implementation of proposed research activities.

The Big Bang! Business Plan Competition, which annually awards prizes that recognize promising student-originated business plans, has added a “Med Tech” track to reward promising medical technology proposals.

New academic programs include a minor in human rights and a doctoral program in communication. A proposed master’s degree program in professional accountancy is expected to admit students in fall 2012. And beginning in fall 2013, the university will offer new master’s and doctoral programs in the study of religion.

More than half of all undergraduates at UC Davis participate in research. Now the opportunities are even more visible, as undergraduate research programs including the Undergraduate Research Center are consolidated in the new Student Community Center which opened in early 2012.

IN A MOVE TO INCREASE UC Davis’ access and excellence, three task forces of UC Davis stakeholders are exploring the possibility of enrolling an additional 5,000 California, national and international students by 2020. The “2020 Initiative,” which is being guided by Provost and Executive Vice Chancellor Ralph J. Hexter, could also bring as many as 200–300 additional tenure-track faculty to campus.

IN 2011, STUDENTS at the UC Davis School of Law saw firsthand a session of the U.S. Court of Appeals for the Ninth Circuit, which UC Davis hosted for the first time. The hearing demonstrates one of the ways in which the upgraded facilities from King Hall’s $37 million expansion are enriching students’ experiences and enhancing the law school’s profile.
ADVANCING HEALTH CARE
The UC Davis Health System provides top-quality patient care, conducts a full range of research and educates the next generation of health providers and leaders. The system is anchored by one of the top hospitals in the country.
UC DAVIS IS DEFINING THE FUTURE OF HEALTH

UC DAVIS IS HOME TO AN ELITE HEALTH-CARE SYSTEM AND VETERINARY SCHOOL.

UC DAVIS HEALTH SYSTEM, the region’s only academic health center, improves health and health care throughout Northern California and around the world as it educates future health-care providers, teachers and leaders. It provides vital care to nearly 200,000 patients annually. The UC Davis Medical Center is ranked among the top 50 hospitals in the nation and the School of Medicine’s research program is ranked 47th.

Recently, health system researchers have partnered across the university to develop new methods of treating cancer and battlefield wounds, to uncover new ways of using stem cells to treat disease, and to improve cardiovascular and neurological treatments.

These collaborations also extend across institutions and into the community. For instance, as a part of their interprofessional education, graduate students in the Betty Irene Moore School of Nursing at UC Davis partner with regional organizations to solve complex health-care issues.

This collaborative approach to medicine is also fundamental to the UC Davis School of Veterinary Medicine. Home to the nation’s largest veterinary residency program, the school provides advanced training in more than 30 specialties. The school treats more than 30,000 animal patients each year at the William R. Pritchard Teaching Hospital and the UC Veterinary Medical Center, San Diego. Researchers make innovative advancements in animal health that progress research in human health sciences, the environment and food safety.

MORE HEALTH

THREE UC DAVIS RESEARCHERS—James E.K. Hildreth, Jan Nolta and Emanuel Maverakis—received highly competitive awards from the National Institutes of Health in 2011. The multiyear grants allow the recipients to further investigate the healing power of stem cell ribonucleic acid, the role other viruses play in the spread of HIV, and the autoimmune response in patients with scleroderma.

AN INTERNATIONAL TRANSPLANT TEAM, led by UC Davis Associate Professor of Otolaryngology Gregory Farwell, replaced the larynx (voicebox), thyroid gland and trachea (windpipe) of California resident Brenda Charett Jensen in 2011. Just 13 days after the operation, Jensen spoke her first words in 11 years. It is considered only the second documented transplant of its kind in the world.

IN 2011, UC DAVIS APPOINTED Michael D. Lairmore to lead the School of Veterinary Medicine. Lairmore, a veterinarian, cancer researcher and member of the Institute of Medicine, was a top administrator at The Ohio State University’s College of Veterinary Medicine. His expertise bridges multiple disciplines to address basic questions related to viral causes of cancer and the biology of retroviruses.

THE UC DAVIS SCHOOL of Veterinary Medicine broke ground in 2011 on a four-story, 76,000-square-foot research building that will be dedicated to protecting and improving the health of animals, people and the environment. The $58.5 million facility is the capstone of the first phase of the veterinary school’s ambitious $354 million building program.
INNOVATIVE LIVING

In 2011, the university celebrated the opening of UC Davis West Village, one of the world’s first planned zero-net energy sustainable mixed-use communities.
UC DAVIS IS LEADING IN SUSTAINABILITY

UC DAVIS IS ONE OF THE NATION’S “GREENEST” UNIVERSITIES, PROVIDING NEW MODELS IN SUSTAINABLE LIVING WHILE DISCOVERING GREEN-TECHNOLOGY INNOVATIONS.

UC DAVIS IS CONSISTENTLY ranked one of the nation’s “greenest” universities, and is notable for its integration of research and practice. Its academic programs are driving innovations in alternative fuels, electric vehicles, energy efficiency and other areas.

In 2011, the campus set a national precedent in sustainable design by having more buildings certified LEED platinum—the highest sustainability award given by the U.S. Green Building Council—than any other University of California campus.

Opened in fall, 2011, UC Davis West Village is the largest planned zero-net energy community in the country—making it a housing, commerce and recreation complex that is designed to generate as much energy each year as it consumes.

Some of UC Davis West Village’s energy-efficiency measures include solar-reflective roofing, radiant barrier roof sheathing, extra insulation and energy-efficient exterior lighting fixtures. The community also features an extensive bike network, drought-friendly landscaping and water-saving toilets.

UC Davis West Village is already drawing visitors who are interested in sustainability from across the globe. When completed, the 130-acre development will be home to about 3,000 students, staff, faculty and their families in 662 apartments and 343 single-family houses.

UC DAVIS HAS OPENED the doors to the world’s most environmentally sophisticated facility for making wine, brewing beer and processing foods. The 34,000-square-foot, $20 million facility, located in UC Davis’ Robert Mondavi Institute for Wine and Food Science, was awarded LEED Platinum certification and was financed entirely by private philanthropy.

UC DAVIS HAS LAUNCHED an undergraduate major focused on agricultural sustainability.

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THE UC DAVIS CONFERENCE CENTER and Maurice J. Gallagher Jr. Hall, home of the UC Davis Graduate School of Management, earned LEED platinum certification from the U.S. Green Building Council in 2011. It is the third LEED platinum building at UC Davis, out of more than a dozen LEED-certified buildings total.

RELATED DATA

ENERGY USE VS. ENERGY COST/SQUARE FOOT
Efficiencies in energy use have resulted in a net drop in energy costs per square foot.

MORE RECENT SUSTAINABILITY LEADERSHIP

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Associate Professor of geology Magali Billen’s work studying plate tectonics is helping us understand the forces that contribute to earthquakes, volcanic activity and other earth dynamics. In 2011, Billen and graduate student Margarete Jadamec built a computer model showing that the earth’s mantle is moving 10-30 times faster than the Pacific tectonic plate. Here, Billen stands in UC Davis’ KeckCAVES facility, in front of a 3-D rendering of her data.
UC DAVIS IS A RESEARCH POWERHOUSE

BY CONDUCTING RESEARCH AT THE INTERSECTION OF THE WORLD’S MOST CRITICAL ISSUES, UC DAVIS EXPANDS ITS INFLUENCE IN CALIFORNIA AND GLOBALLY.

UC DAVIS LEADS INNOVATION in the world's most critical issues, as reflected by its dramatic rise in research support and partnerships. During the fiscal year that ended June, 2011, the Office of Research reports that the university received approximately $684 million in research funding—double the amount a decade ago.

UC Davis researchers—working across academic boundaries—are generating new ideas and discoveries in areas of importance to California and the world, including food, water, health, society, culture, energy and the environment.

To further advance UC Davis leadership in research, Vice Chancellor Harris A. Lewin recently announced a new program to spur interdisciplinary research teams in science, engineering, arts and the humanities by providing grants of up to $1 million over three years. The Interdisciplinary Frontiers Program supports proposals that promise the greatest potential for scientific and social impact, and that provide opportunities for interdisciplinary training for students and scholars.

UC Davis’ scholarship and research is known across the globe, as evidenced by recent recognition by the Hartwell Foundation, a philanthropic organization that funds innovative early stage biomedical research to benefit children. The foundation recently named UC Davis one of the top 10 centers for biomedical research.

RESEARCH DATA

THE U.S. DEPARTMENT OF AGRICULTURE awarded UC Davis $40 million to lead two national research projects, one focused on improving wheat varieties as a way to ensure an adequate global food supply and another on forest tree genetics as a way to sustain the environment.

UC DAVIS HEALTH SYSTEM researchers gained renewal in 2011 for three major National Institutes of Health programs: the Clinical and Translational Science Center; National Cancer Institute designation for the Cancer Center (with additional status as a prestigious “comprehensive” center); and the Alzheimer’s Disease Center. All three programs emphasize moving research findings quickly and safely from the laboratory to the bedside to advance human health.

THE UC DAVIS College of Letters and Science received a $1.485 million grant from the Andrew W. Mellon Foundation to support four research initiatives in the humanities. The grant enables the Division of Humanities, Arts and Cultural Studies to hire visiting assistant professors, offer graduate student fellowships and support seminars and colloquia. The first two initiatives focus on early modern studies and environments and societies.
GENERATING JOBS
Graduate School of Management alumnus Mark Otero cofounded Klick-Nation, and in three years turned it into a multimillion dollar social media gaming company. Fortune 500 gaming giant Electronic Arts recently bought KlickNation, renaming it BioWare Sacramento, retaining Otero in the managing role.
UC DAVIS IS BUILDING THE ECONOMY

THE UNIVERSITY GENERATES $6.9 BILLION IN ANNUAL ECONOMIC ACTIVITY AND ACCOUNTS FOR 69,000 JOBS.

UC DAVIS SPURS ECONOMIC GROWTH from a myriad of activities, such as its educational programs, research enterprise, healthcare and other services, international relationships, industry partnerships, philanthropic support and visitations.

The university’s economic contributions are substantial. For every two jobs at UC Davis, an additional 1.2 jobs were created in other sectors of the region’s economy in 2009-10, the year studied for a recent economic impact report. And for every dollar of goods and services the university generated, Northern California benefited from an additional $1.10 to $1.40 in secondary economic activity.

UC Davis’ $6.9 billion contribution to the state’s economic activity includes the direct and indirect economic activity required to produce the goods and services purchased by the campus, as well as employee compensation.

Overall, the state provided a total of $563 million to UC Davis in 2009-10, meaning that every dollar of state funding produced almost $12 of gross economic activity.

The firm that conducted the analysis for the report, the Sacramento-based Center for Strategic Economic Research, found that the university’s economic impact is equivalent in size to certain entire regional industry sectors. For example, UC Davis’ total employment impact is akin to that of the entire Northern California telecommunications sector.

RELATED DATA

MORE ECONOMIC IMPACTS

IN TOTAL, 205,755 UC DAVIS ALUMNI are providing leadership across industry, government and other sectors in California and beyond, and earning an average mid-career salary of $87,100.

UC DAVIS IS A MAGNET FOR VISITORS, attracting students and patients, and visitors who come for performances, conferences, meetings, tours and many other reasons. In total, an estimated 3.19 million visitors annually attend UC Davis events, each spending an average of $20.
Graduate School of Management

Dean Steven Currall (right) and Child Family Institute for Innovation and Entrepreneurship Director Professor Andrew Hargadon are fostering innovation through their research and leadership.
**UC DAVIS IS ACCELERATING INNOVATION**

**UC DAVIS’ “INNOVATION HUBS” WILL STREAMLINE, ACCELERATE AND EXPAND TECHNOLOGY TRANSFER OF TRAILBLAZING CAMPUS RESEARCH TO THE MARKETPLACE.**

**UC DAVIS IS BOOSTING** its engagement with the regional economy by increasing its interaction with the private sector and accelerating the transfer of UC Davis research and practical solutions from the lab to the marketplace through “Innovation Hubs,” or iHubs.

These iHubs—incubator spaces and virtual collaborations—will bring together researchers and the business community as partners to bring new technologies and solutions to life.

Through iHubs, new and continuing innovation accelerator programs and the Office of Research’s resources, the university will leverage its nearly $700 million in annual research funding, along with its growing portfolio of more than 400 patents and corporate partnerships, to become an even more dynamic force for innovation and discovery. iHubs will transform the way researchers and industry partners team up to speed the development of solutions to society’s pressing issues.

The iHubs are just one of the many changes at UC Davis that are driving innovation and economic growth, helping to keep California on the leading edge of science and technology.

**INNOVATION ON CAMPUS**

**A BOLD, NEW MBA CURRICULUM,** the most fundamental curriculum renewal in the Graduate School of Management’s history, demonstrates the nationally ranked school’s entrepreneurial drive to lead in business education. The curriculum changes reflect emerging business trends by further integrating globalization, responsible business ethics and sustainability. Projects for international Fortune 500 firms and Silicon Valley start-ups give MBA students practical, hands-on experience.

**UC DAVIS** recently launched The Child Family Institute for Innovation and Entrepreneurship. Led by Graduate School of Management Professor Andrew Hargadon, it builds on the success of the UC Davis Center for Entrepreneurship he founded in 2006, with programs that have helped researchers at UC Davis and from universities worldwide with the networks and tools they need to commercialize their research.

**THE CENTER** for Science and Innovation Studies, led by Professor Mario Biagioli, continues to advance our understanding of innovation. Among other activities, the center co-hosted a conference at the UC Davis School of Law on the future of university patenting, which drew scholars from around the world. By convening expertise from across the university, the center ensures that UC Davis stays on the leading edge of researching and understanding the processes of collaboration and innovation.

**AS PART OF THE NEW** UC Davis West Village, the campus created “University Hubs,” which are serving as prototypes for the future iHubs coming to campus.

The first University Hub focuses on clean energy technology and brings together several of the university’s energy-related programs including the Energy Efficiency Center and Western Cooling Efficiency Center.
Qin Xu, mayor of Shenzhen, China, acknowledges a gift from Harris Lewin, UC Davis vice chancellor of research, during the 2011 signing of a new partnership agreement. The partnership unites UC Davis and BGI, a Chinese genomics research giant located in Shenzhen, to change the landscape of genomic sciences.
UC DAVIS IS DRIVING INNOVATION THROUGH STRATEGIC PARTNERSHIPS

UC DAVIS WORKS WITH INDUSTRY LEADERS TO GENERATE ECONOMIC ACTIVITY IN THE REGION AND ADVANCE INNOVATION THAT WILL STRENGTHEN TIES TO THE MARKETPLACE.

EACH YEAR, UC DAVIS ESTABLISHES strategic partnerships across the globe that lead to important scientific breakthroughs, new technologies and other innovations such as medical treatments.

In 2011, UC Davis and BGI, the world’s largest genomic institute, based in China, signed a historic agreement that will change the landscape of genomic sciences in California and the Western United States, and foster critical breakthroughs in the areas of food security and human, animal and environmental health.

The new BGI@UC Davis partnership is establishing a state-of-the-art DNA sequencing facility on the Sacramento campus of UC Davis and is initiating planning for a permanent BGI@UC Davis facility. The new sequencing facility will be used to support research initiatives and collaborations and leverage existing strengths across the Davis and Sacramento campuses in human and animal health and medicine, food safety and security, biology, and the environment.

When complete, the permanent facility will occupy about 10,000 square feet on the Sacramento campus. Ultimately, the center will increase UC Davis’ DNA sequencing capability more than tenfold and generate an estimated 200 new jobs in the Sacramento region.

MORE RECENT PARTNERSHIPS

AGILENT TECHNOLOGIES INC., a Santa Clara-based premier measurement company, is working with UC Davis on several breakthrough innovations. In 2011, UC Davis and Agilent announced plans to establish the Davis Millimeter Wave Research Center. The center will advance technologies found in commercial products such as medical imaging systems, security scanners, wireless communications devices and sensors, and radar systems.

SCIENTISTS CAN NOW BETTER UNDERSTAND the structure and behavior of new materials, thanks to work by an international group of researchers led by UC Davis and the Lawrence Berkeley National Laboratory and conducted at a high-intensity X-ray source operated by the Japanese National Institute for Materials Sciences in Hyogo, Japan. The technique, called angle-resolved photoemission, now allows researchers to look far deeper into new materials.

TWO ENGINEERS AND CO-DIRECTORS of the UC Davis Wind Engineering Collaborative have advised on the building of a revolutionary skyscraper that incorporates wind turbines into the design. The building, due to open in summer 2012, is headquarters for the San Francisco Public Utilities Commission. The turbines are expected to produce at least 7 percent of the building’s energy needs.

UC DAVIS HAS AGREEMENTS OF COOPERATION with 150 international universities and institutions. A recent partnership includes Sun Yat-Sen University in Guangdong, China, to promote collaboration in research, teaching and cultural exchanges between the two institutions. Founded in 1924, the university is located on four campuses in Guangdong Province. It brings the number of UC Davis partnerships with Chinese institutions to 25.
Donor Impact

Philanthropic gifts to UC Davis support the university’s mission of teaching, research and public service in many ways, including providing scholarships to deserving students like Florentine Rutaganira.
UC DAVIS IS ADVANCING EXCELLENCE

FOR THE FIFTH CONSECUTIVE YEAR, DONORS COMMITTED MORE THAN $100 MILLION IN PHILANTHROPIC SUPPORT TO UC DAVIS.

DONORS COMMITTED more than $117.6 million in philanthropic support to UC Davis during the fiscal year ending in June, 2011, surpassing the previous year’s total of $112.3 million and marking the fifth year in a row that contributions exceeded $100 million.

More than 40,000 donors gave to support students, faculty, research, programs, the campus environment, patient care and other emerging opportunities.

Contributions to UC Davis came at all levels; more than 36,000 were for less than $1,000, and 22 donors contributed more than $1 million. Gifts from alumni totaled $7.4 million—a 30 percent increase over the year before.

UC Davis is currently in The Campaign for UC Davis—a universitywide initiative to inspire 100,000 donors to contribute $1 billion by the end of 2014 to further the university’s mission and vision.

Some examples of recent philanthropy to UC Davis include more than $1.7 million in gifts to the UC Davis Annual Fund from nearly 15,000 donors; a bequest of $7.6 million from the estate of Maxine B. Adler to the School of Veterinary Medicine to advance research, treatment programs and faculty and student support; a $2 million commitment to Intercollegiate Athletics from alumnus and UC Davis Foundation Board member Bruce Edwards and his wife Diane; and from Clos Pegase proprietor Jan Shrem, who shares a legacy of arts patronage with his wife, Maria Manetti Shrem, a $10 million gift to create a new art museum on campus.

RELATED DATA

THE CAMPAIGN FOR UC DAVIS

$784 MILLION ▼
GOAL: $1 BILLION
88,675 DONORS ▼
GOAL: 100,000

MORE EXCELLENCE

EACH OF UC DAVIS’ 10 colleges and professional schools received philanthropic contributions in the 2010-11 fiscal year: the College of Agricultural and Environmental Sciences led with $36.2 million; the UC Davis Health System received $20.3 million; and the School of Veterinary Medicine received $20.2 million.

IN 2011, SHAUN B. KEISTER joined UC Davis as the campus’s first vice chancellor for development and alumni relations, following a nationwide search. Keister, a veteran fundraiser with experience in higher education, arts and conservation philanthropy, is UC Davis’ chief fundraising officer and leads The Campaign for UC Davis.